

Financial Statement

1. Position for the years ended 31 December 2000 and 2001 (in US\$)

ASSETS	2001	2000
Current Assets		
Cash and Cash Equivalent	2 855 982	2 326 415
Accounts Receivable:		
Donor	613 403	950 025
Employees	343 307	382 296
Others	482 118	777 405
Inventories	572 629	615 187
Prepaid Expenses	35 017	19 737
Total Current Assets	<u>4 902 455</u>	<u>5 071 065</u>
Property and Equipment		
Property and Equipment	8 691 576	8 855 580
Less: Accumulated Depreciation	(6 597 764)	(6 330 906)
Total Property and Equipment-Net	<u>2 093 812</u>	<u>2 524 674</u>
TOTAL ASSETS	<u>6 996 267</u>	<u>7 595 738</u>
 LIABILITIES AND NET ASSETS		
Current Liabilities		
Bank Balances (Overdraft)	138 561	137 160
Accounts Payable:		
Donors	3 188 905	2 976 460
Employees	276 019	231 786
Others	1 219 627	1 914 644
Provisions and Accruals	877 298	1 096 192
Total Current Liabilities	<u>5 700 410</u>	<u>6 356 242</u>
Total Liabilities	<u>5 700 410</u>	<u>6 356 242</u>
Net Assets		
Unrestricted Net Assets	1 295 857	1 239 496
Total Net Assets	<u>1 295 857</u>	<u>1 239 496</u>
TOTAL LIABILITIES AND NET ASSETS	<u>6 996 267</u>	<u>7 595 738</u>

2. Statement of activities by funding for the years ended 31 December 2000 and 2001 (in US\$)

	Unrestricted	Restricted	2001	Total 2000
REVENUE				
Grants	4 272 622	4 796 839	9 069 461	8 086 567
Member States—Operating Income	147 505		147 505	185 077
Member States—Capital Development Income				112 851
Transfer of Restricted Assets—Income	211 567		211 567	112 857
Other Income	354 763		354 763	293 024
TOTAL REVENUE	<u>4 986 457</u>	<u>4 796 839</u>	<u>9 783 296</u>	<u>8 790 376</u>
OPERATING EXPENSES				
Program Related Expenses	2 120 760	4 796 839	6 917 599	6 382 721
Management and General Expenses	4 039 265		4 039 265	4 004 156
Total Expenses and Losses	<u>6 160 025</u>	<u>4 796 839</u>	<u>10 956 863</u>	<u>10 386 877</u>
Indirect Cost Recovery	(1 322 907)		(1 322 907)	(1 187 868)
Total expenses and losses	<u>4 837 117</u>	<u>4 796 839</u>	<u>9 633 956</u>	<u>9 199 009</u>
EXCESS/(DEFICIT) OF REVENUE OVER EXPENSES				
Change in Net Assets	<u>149 340</u>		<u>149 340</u>	<u>(407 800)</u>
Net Assets at Beginning of Year	<u>1 239 496</u>		<u>1 239 496</u>	
Change in Net Assets before Cumulative Effect of Change in Accounting Policy	149 340		149 340	(407 800)
Bad Debt Written Off—CIMMYT				(152 691)
Reversal of GTZ-Soil Nitrogen Over-expenditure	(92 979)		(92 979)	
Cumulative Effect of Change in Accounting Policy				1 799 987
Change in Net Assets	<u>56 361</u>		<u>56 361</u>	<u>1 239 496</u>
Net Assets at End of Year	<u>1 295 857</u>		<u>1 295 857</u>	<u>1 239 496</u>
<i>MEMO ITEM</i>				
<i>Management and General Expenses by Natural Classification</i>				
<i>Personnel Costs</i>	<i>1 441 393</i>	<i>2 508 435</i>	<i>3 949 828</i>	<i>3 972 222</i>
<i>Supplies and Services</i>	<i>1 542 357</i>	<i>3 752 216</i>	<i>5 294 573</i>	<i>4 928 651</i>
<i>Operational Travel</i>	<i>258 030</i>	<i>483 080</i>	<i>741 110</i>	<i>480 107</i>
<i>Depreciation</i>	<i>683 696</i>		<i>683 696</i>	<i>805 937</i>
<i>Capital Expenditures</i>	<i>113 789</i>	<i>173 868</i>	<i>287 657</i>	<i>199 960</i>
Gross Operating Expenses	<u>4 039 265</u>	<u>6 917 599</u>	<u>10 956 863</u>	<u>10 386 877</u>

3. Grants for the year ended 31 December 2001 (in US\$)

UNRESTRICTED	2001	2000
Belgium	131 780	162 069
Canada	452 828	470 212
Denmark	109 311	126 199
France*	148 000	141 000
Germany	140 403	
Japan	412 990	654 340
Netherlands*	642 008	704 920
Norway	241 434	255 807
Sweden	319 041	336 344
United Kingdom*		268 434
USAID	224 991	250 000
World Bank	1 390 000	1 310 000
Côte d'Ivoire	59 836	
Total unrestricted grants	4 272 622	4 679 325
TEMPORARILY RESTRICTED		
AfDB I (Institutional Support)	99 148	290 274
Canada (Laval University)		7 164
Canada (FDCIC Project)		10 333
CFC/FAO	88 060	
Denmark (Phytosanitary & Seed Health)	34 405	144 391
European Union (Crop & Resources Management)	207 295	94 760
European Union/CORAF Project	74 978	
France (Collaboration IRD)	20 181	3 800
Gatsby Foundation (Containment Facility)	48 625	31 520
Gatsby Foundation (Dissemination)	98 431	138 847
GTZ (Projet riz nord)	6 472	76 467
GTZ (Improved Nutrient Management)	95 066	33 173
GTZ (PTDP)	358 903	316 026
GTZ (Periurban Project)	61 665	
IFAD (PADS Project)	388 098	92 393
IVC/CFC Spirivwa		27 545
UNDP-IAEG Germplasm Project		26 001
UNDP/TCDC-IHP Phase 2	161 371	117 350
Collaboration-HRI	10 519	2 501
Japan (Post Doc)	48 845	26 212
Japan (Grain Quality)		68 034
Japan (Interspecific Hybridization Project)	606 640	307 572

*The use of these Grants has been restricted towards selected projects in CGIAR Approved Agenda for WARDA

TEMPORARILY RESTRICTED (continued)

	2001	2000
Japan/MAFF WARDA Project (WFP)	318 889	108 619
Japan (RYMV Project)	250 281	151 491
Japan (Blast Project)	183 227	40 468
Japan (Project 1.3)		200 000
Japan (Project 3.4)	106 233	200 000
Japan (Vegetable Production Project)	25 000	
Japan (Project 2.1)	98 817	
Norway (Training Project)	180 533	12 867
Rockefeller (Anther Culture Project)	161 900	130 323
Rockefeller (Post Doc)	38 898	45 125
Rockefeller (Capacity Building)	26 642	
Rockefeller (FPATDD-Mali/Nigeria)	39 445	
United Kingdom (Weeds Project)	6 313	25 480
United Kingdom (RYMV Attributed)*	139 578	
United Kingdom (RYMV CRF Project)	47 321	67 425
United Kingdom (Soil Degradation CRF Project)	52 871	33 342
United Kingdom (Seed Priming Project)	25 454	7 135
United Kingdom (INGER-Africa Phase 2)	299 009	141 683
United Kingdom (Wild Rice Project)	13 584	1 0164
United Kingdom (University of Wales)		20 434
United Kingdom (Root Penetration-University of Aberdeen)	4 707	12 002
United Kingdom (Blast Attributed Project)*	59 539	
United Kingdom (Rice Functional Diversity)	12 236	
USAID (Network Project)	195 918	280 130
USAID (Impact Assessment Project)	9 026	100 000
USAID (Nigeria Rice Economy Project)	92 718	
USAID (Sub-Sahara E-mail Project)		6 192
Total Restricted Grants	<u>4 796 839</u>	<u>3 407 242</u>
TOTAL GRANTS	<u><u>9 069 461</u></u>	<u><u>8 086 567</u></u>

*The use of these Grants has been restricted towards selected projects in CGIAR Approved Agenda for WARDA

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Executive Assistant to the Director General**
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Travel and Administrative Assistant

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Interim Director of Administration and Finance
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Head of Operations
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Senior Accountant
Purchasing and Supplies Manager
Administrative Officer for Logistic Services
Transport Officer
Head of Operations
Personnel Officer
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Godwin Akpokodje**
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Aïssata Sobia Camara*
Marco Wopereis‡
N'guéssan Yoboué**

Senior Accountant
Farm Manager
Information Systems Administrator (Finance)

Director of Research
Deputy Director of Research and Rainfed Rice Program Leader
Acting Director of Research**
Interim Associate Director of Research
Agronomist/Crop Modeler
Visiting Scientist (Virology)
Policy Economist (Visiting Scientist, Nigeria)
GIS Specialist (Visiting Scientist)
Program Support Officer
Technology Transfer Agronomist
Acting Rice Policy and Development Program Leader (from 15 Sep 2001)
Impact Assessment Economist
Documentalist
Soil Physicist
Production Economist
Crop Ecophysicologist
Lowland Rice Breeder
INGER-Africa Coordinator
Agronomist for Irrigated Systems (Sahel)*
Associate Agronomist (BMZ/GTZ)**
Molecular Biologist (Visiting Research Fellow)
Agroclimatologist (Visiting Research Fellow)
Technology Transfer Scientist (Visiting Scientist)
Production Economist (Sahel)
Vegetable Economist (Visiting Scientist)
Policy Economist
Acting Rice Policy and Development Program Leader**
Irrigated Rice Program Leader (Sahel)
Participatory Technology Development Scientist (Nigeria)
Molecular Biologist
Entomologist
WARDA Coordinator in Nigeria (Nigeria)
Cropping Systems Agronomist
Soil Chemist
ROCARIZ Coordinator
Pathologist
Agricultural Economist (Visiting Scientist)
Natural Resource Management Scientist (DGIS)
Germplasm Scientist (Visiting Scientist)

Collaborating Scientists/Staff

Alain Audebert
Olivier Briët**
Marie-Josèphe Dugué
Pierrick Fraval
Rebecca Kent**
Adrian Q. Labor**
Hla Myint‡
Takeshi Sakurai
Satoshi Tobita**
Hiroshi Tsunematsu*
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Myra Wopereis-Pura‡

Physiologist (CIRAD)
Associate Medical Entomologist (DGIS)
Inland Valley Consortium Regional Coordinator (*Coopération française*)
Water Management Economist (Sahel, IWMI/Cemagref)
Weed Scientist (NRI)
Information and Communications Technology Manager (IDRC)
Information and Data Analyst (United Nations Volunteer)
Agricultural Economist (JIRCAS)
Physiologist/Molecular Biologist (JIRCAS)
Associate Upland Rice Breeder (JIRCAS)
Associate Soil Scientist (Sahel, DGIS)
Technology Transfer Officer (United Nations Volunteer)

* Joined or changed title in 2001

** Left or changed title in 2001

† Joined or changed title in 2002

‡ Left or changed title in 2002

Visiting Scientists

THE VISITING Scientist Scheme was introduced in 1998 as a mechanism for NARS scientists to be posted at one of WARDA's stations, working as part of the WARDA team. The positions are open to full-time national scientists nominated by their respective institutions. During the secondment, of up to one year, Visiting Scientists are full members of WARDA's inter-disciplinary teams and are involved in the day-to-day activities of the Association.

Visiting Scientists bring fresh blood and insight into the WARDA program and, we hope, take back something valuable to their national programs on completion of their tour of duty with us. In 2001, three Visiting Scientists finished their term of secondment to WARDA, and three more started theirs; one more Visiting Scientist joined WARDA in April 2002.

Emmanuel Abo is Assistant Chief Research Officer in charge of plant virus research at the National Cereals Research Institute (NCRI), Badeggi, Nigeria. As such, he works on rice, sugarcane, beniseed and sesame, and works on both research and extension activities. He joined WARDA's pathology team at Headquarters in April 2002 to work on rice yellow mottle virus (RYMV). He is working to identify alternative hosts of RYMV and associated insect vectors, to determine the persistence of RYMV on farmers' fields, and he will participate in the on-farm testing of promising RYMV-tolerant varieties to test their stability and adaptability. In addition, Abo will be participating in the training for RYMV identification and management.

Godwin Akpokodje is a Research Fellow at the Nigerian Institute of Social and Economic Research (NISER),

Ibadan, Nigeria, where he has contributed to several studies on Nigerian agricultural policy in relation with regional and international institutions. He completed his secondment to our Nigeria Station (based at IITA Headquarters, Ibadan) as Policy Economist in October 2001. He conducted a state-of-the-art review of the Nigerian rice economy, as part of the wider rice sector study of Nigeria in Program 3 (*see* Box 'Case study: Nigeria,' page 44). The work initiated at WARDA will continue in cooperation with Akpokodje at NISER, as part of the drive to increase WARDA's influence and impact in the rice 'power house' among the Association's member states.

Enoch Boateng, is a Senior Scientific Officer at the Soil Research Institute (part of the Council for Scientific and Industrial Research), Accra, Ghana. He joined WARDA's Systems Analysis and GIS Unit in September 2001 as GIS Specialist. The first goal of his assignment at WARDA Headquarters is to use computerized GIS systems to assess potential areas which could support rice cultivation in Ghana. This is with a view to developing a decision-support tool for rice policy that will act as an input into priority-setting for rice production research. The second goal is to use the GIS software

Almanac Characterization Tool (ACT) to develop a database (known as an almanac) of biophysical and socio-economic data relevant to rice production in West Africa. The latter aspect will focus initially on Ghana and Côte d'Ivoire.

Assétou Kanouté is a Lecturer–Researcher at *Institut polytechnique rural de Katibogou*, Mali. She is a range-management ecologist, with experience in working with NGOs and grass-roots organizations, especially rural women's organizations. She came to WARDA in February 2000 to join the technology transfer team, with special interest and emphasis on partnerships. She has assisted with an assessment of traditional seed-exchange mechanisms at three key sites in Côte d'Ivoire, and with participatory legume assessments at the same sites. With the PTDP Coordinator, she organized the first rice planning workshops with farmers in two states in Nigeria (Ogun and Kogi) and in Benin. In addition, Kanouté organized the Ivorian NGO workshop at WARDA, and initiated a socio-economic survey on financial systems in Ogun State. She also has initiated a directory of Ivorian NGOs. Along with the Production Economist, Kanouté represented WARDA at a gender and diversity workshop in Kenya. She also completed a socio-economic study on constraints and opportunities on rice farming systems in four regions of Côte d'Ivoire.

Harouna Koré is Assistant Lecturer in the Faculty of Agriculture at the University of Niamey, Niger. Koré has carried out research on the dynamics of integrated production systems in the Sahel for over 10 years, with particular interest in the relationship between the comparative advantages of certain major crops (rice, onion) and food security of households. He came to WARDA in September 2001, to work as Vegetable Economist, mainly on the OFDA (Office of US Foreign Disaster Assistance, USAID) vegetable project, 'Rice-based vegetable production in the WARDA-targeted

region.' He is compiling information from Burkina Faso, Côte d'Ivoire and Ghana on the integration of vegetable cropping and lowland rice systems. The review includes the status of research, characterization of rice–vegetable systems, and strategic elements for addressing micronutrient deficiencies through rice–vegetable cropping systems. The review feeds into collaborative research efforts in West Africa of the NARS, the Asian Vegetable Research and Development Center (AVRDC) and WARDA.

Aïssata Sobia Camara is a scientist at the *Centre ivoirien de recherches économiques et sociales (CIRES)*, Cocody University, Abidjan, Côte d'Ivoire. In August 2001, she joined WARDA's Program 3 team as an agricultural economist. She has extensively studied rice processing and marketing in Côte d'Ivoire, managing a country-wide survey on the entire commodity chain in 1997. At WARDA, she has undertaken an updated review of the rice sector in the country and contributed to the development of an econometric model to analyze rice millers' strategies. She has also coordinated studies on rice production and marketing in the Bandama and Zanzan regions, within the framework of the World Food Programme (WFP) project in Côte d'Ivoire.

N'guéssan Yoboué is a Lecturer–Researcher in the Department of Agriculture and Animal Resources at the *Institut national polytechnique Houphouët-Boigny (INP-HB)*, Yamoussoukro, Côte d'Ivoire. He is a rice breeder and geneticist. He completed his assignment with WARDA's Genetic Resources Unit in May 2001. During his time at WARDA, he contributed to the assessment of the impact of new rice varieties on farmers (economic, general well-being, poverty reduction), the effect of the introduced varieties on farm-level rice diversity, and the characterization of the current level of on-farm rice biodiversity. The material that he collected will be characterized at WARDA.

